6 Overview of International Distribution Base and Industry Cluster Zone Uruma/Okinawa District (Nakagusuku Bay Port Shinko District Industrial Park)



3 Okinawa Mold Technology Institute 5 Okinawa Industrial Technology Center 7 Okinawa Life Science Research Center

4 Okinawa Health Biotechnology Research & 6 Okinawa Biotechnology Business Support Center 8 Large shopping center (AEON)

(1) Uruma/Okinawa District (Nakagusuku Bay Port Shinko District) — Overview

Total area : 392.4ha • Former General Industry Zone : 102.6ha

1 Katsuren Castle

2 Okinawa IT Shinryo Park

 International Logistics Hub : 122.4ha (Area for lease: 90.0ha) (formerly Uruma District)

Wharf area • Harbor-related facilities area: 37.0ha

• Residential-use area : 37.1ha Other (green space, etc.)

: 68.9ha

(2) Regarding target industry sectors

In order to strategically promote the attracting of companies to the prefecture, we are doing more to attract — especially to the International Logistics Hub Industry Development Zone — industries that need to be near an airport or harbor, since companies in such industries can be expected to link up with other tenant companies and with companies elsewhere in the prefecture and can also be expected to generate outbound freight from Okinawa. We are working to bring together businesses of the types indicated below that are in industries that manufacture high-value-added products.

1 Target Industry Sectors

Okinawa is looking for industry players to revitalize our Airport and port based industries. As a general rule, only companies which plan to ship and export 50% of their products or services outside Japan or Okinawa will be considered. For more information, please contact the person in charge.

Applicable category	Type of Business
Land for sale	OManufacturing, warehousing, road freight forwarding, wholesaling, designated machinery repair, designated non-store retailing, designated real estate leasing, and aircraft maintenance (industries subject to the international logistics hub industrial concentration zone)
Leased factories for general manufacturing	Manufacturing
Leased factories for high-tech manufacturing	Manufacturing
Support facilities for forges and foundries	Forging- and foundry-related industries (molds, etc.).

2 Industry Sectors Prioritized for Selection

Okinawa is prioritizing the sectors which match the following criteria.

- 1. Companies which use Naha Airport as their international logistics hub and manufactures products with high profit margins such as semiconductor and electronic-related products as well as Factory Automation and robotics-related products.
- 2. With the aim to develop an industry cluster in aviation, companies which manufacture or process parts and equipments for the aviation sector as well as suppliers of equipment and parts for avionics maintenance services.
- 3. Medical equipment manufacturing industry, including high-tech medical and biotechnology companies.
- Note: Other than those stated above, the Okinawan government will continously gauge socioeconomic changes and add other sectors which show a promising future in driving the prefecture's economy to the list after considering their synergy with other existing
- 4. Companies actively introducing clean energy or DX
- 5. Companies contributing to the earning power of Okinawan companies through new business, new technology, etc.
- 6. Companies with potential to benefit Okinawa's economy through expansion of procurement in Okinawa (parts centers, Repair Center, Central Kitchen, etc.)

7 Local Businesses (formerly the Special Free Trade Zone)

83 local businesses (excluding duplicates) (as of March 2024)

[Breakdown]

Rental factories for general manufacturing : 39 companies (of which 1 company is a repetition.)

Rental factories for highly technical manufacturing: 5 companies

Rental factories for forges and foundries : 11 companies (of which 1 company is a repetition.) Subdivided land : 34 companies (of which 1 company is a repetition.)

Local business list (as of March 2024)

Name	Building number/ classification	Industry type	Company name	Description of Business	Date of establishment
	# 1	Manufacturing	Daikyo Giken-Kogyo Co., Ltd.	Industrial adhesive manufacturing	Feb. 2007
	# 2	Manufacturing	Sankikatawaku Kogyo Co., Ltd.	Wooden concrete mold manufacturing and sales	Mar. 2016
	#3	Manufacturing	SOK Co., Ltd.	Semiconductor manufacturing equipment part (flow guage) manufacturing	Oct. 2010
	# 4	Manufacturing	Okinawa Tokyo Keiso Co., Ltd.	Semiconductor manufacturing equipment flow guage manufacturing	Jul. 2011
	#6	Manufacturing	Shiba Sangyo Co., Ltd.	Wooden housing precut manufacturing/sales	Jun. 2015
	#7	Manufacturing	NIPPURA Co., Ltd.	Large aquarium acrylic panel manufacturing	Nov. 2003
	#8	Manufacturing	NMT Co., Ltd.	Manufacture and sale of precision polishing jigs for silicon wafers, etc. for semiconductors	Nov. 2006
	# 9	Manufacturing	Cellmedica Co., Ltd.	Manufacture of fucoxanthin (a brown algae carotenoid pigment)	Oct. 2019
	# 10	Manufacturing	Masahiro Distillery Co., Ltd.	Production and sale of liqueur made from awamori	Oct. 2021
	# 11	Manufacturing	Uminchu Okinawa Co., Ltd.	Manufacturing and sales of original T-shirts	Sep. 2003
	#14	Manufacturing	NTI Co., Ltd.	Development and manufacturing of motor vehicle parts (carbon nano-tubes), and plastic mold prototype production	Feb. 2013
ental	# 16	Manufacturing	EM Research Organization Co., Ltd.	Manufacturing and sales of beverages	May 2010
Rental factory	# 17	Manufacturing	Advance Co., Ltd.	Processing and manufacturing precision equipment for copying machines, digital cameras, automobile parts, and metallic product prototypes	Nov. 2012
~	# 18	Manufacturing	Ryukyu Beverage Co., Ltd.	Manufacturing and sales of carbonated drinks	Apr. 2014
	# 19	Manufacturing	Presea Co., Ltd.	Manufacturing and sales of processed products, such as carbon for items such as high temperature vacuum furnace components, and semiconductor components	Mar. 2006
	# 20	Manufacturing	Toy Factory International Co., Ltd.	Development and manufacturing of camping and special use vehicles	Feb. 2008
	# 21	Manufacturing	Okinawa Kubota Chemix Co., Ltd.	Synthetic resin pipe manufacturing	Oct. 2015
	# 22	Manufacturing	SPARK Ltd.	Manufacture, sales, and tuning of air guns and air gun-related products; wholesaling of related products	Aug. 2021
	# 23	Manufacturing	Fujitaka Creation Co., Ltd.	Manufacturing and sale of clothing and accessories	Oct. 2014
	# 24	Manufacturing	Nanosystem Solutions Co., Ltd.	Development and manufacturing of semiconductor inspection equipment, and maskless exposure apparatuses	Sep. 2014
	# 25	Manufacturing	Ume Kobo	Manufacturing of confectionery	May 2016
	# 26	Manufacturing	Nissho Inc.	General aluminum construction material and residential equipment manufacturing	Feb. 2015
	# 28	Manufacturing	Enrich Food Co., Ltd.	Manufacturing refrigerating technology using proton freezing and frozen foods made using it	Feb. 2015
	# 29 ①	Manufacturing	Accord Co., Ltd.	Manufacturing and sale of industrial machinery/ covers for machine tools	Jan. 2018

Name	Building #, Classification, etc.	Industry type	Company name	Description of Business	Date of establishment
	#29②	Manufacturing	ASAP Ltd. Co.	Manufacturing of semiconductor manufacturing equipment	Sep. 2018
	#30①	Manufacturing	Sankyou Carbon Co., Ltd.	Manufacture of carbon and graphite products	Apr. 2017
	#30②	Manufacturing	Waqua Inc.	Manufacturing and sales of household water purifiers and small-scale desalination equipment	Mar. 2016
	#31	Manufacturing	ADO Co., Ltd.	Manufacture of electromagnetic valves and flow sensors for medical equipment (dialysis machines, etc.)	Feb. 2016
	#32	Manufacturing	Mitaka Koki Ltd. Co., Ltd.	Manufacturing of medical optical equipment (microscopes for surgery, etc.)	Oct. 2016
	#33	Manufacturing	Isel Okinawa Co., Ltd.	Manufacture of elemental parts (Million Guide) for semiconductors, liquid crystals, organic ELs and more manufacturing equipment components	Jun. 2018
Ren	#34	Manufacturing	CAP Co., Ltd.	Manufacturing and sales of semiconductor/ printed circuit board manufacturing equipment	Jul. 2016
Rental factory	#35	Manufacturing	FMD .Co., Ltd.	Development and manufacture of medical devices (guidewires)	Nov. 2019
tory	#36	Manufacturing	Okiko Co., Ltd.	Bread and confectionery manufacturing industry	Jun. 2021
	#37	Manufacturing	Core Material Co., Ltd.	Production of plastic and resin medical products	May. 2022
	#38	Manufacturing	SKAN JAPAN Co., Ltd.	Manufacture and sale of pharmaceutical product (isolator) manufacturing equipment	Aug. 2019
	#39	Manufacturing	Shoritsu FA Engineering Co., Ltd.	Manufacturing of electrical tools and equipment (in-line type/cell production soldering device)	May. 2018
	#40	Manufacturing	Otsuka Clinical Solutions, Inc.	Manufacturing of medical devices (guide wires) and contracted medical device sterilization testing	Jun. 2018
	#41	Manufacturing	Takagi Seisakusho K.K.	Automotive parts/accessories manufacturing industry	Apr. 2021
	#42	Manufacturing	I-PEX Inc.	Development of green energy-related and other systems and provision of co-working factory	Apr. 2022
Leased	#1	Manufacturing	Okinawa-Shibuya Co., Ltd.	ya Co., Ltd. Manufacture of semiconductor inspection equipment, etc. and parts for bottling systems, etc.	
Leased factories for high-tech manu	#2 Section 1	Manufacturing	Curelabo Co., Ltd.	Bagasse powder production	Feb. 2023
or high-te	#2 Section 2	Manufacturing	Ikeda Precision Industries Co., Ltd.	Processing and production of manufacturing machinery and equipment parts (stainless steel)	Aug. 2013
ch manuf	#2 Section 3	Manufacturing	Hokutyou Industries Co., Ltd.	Manufacturing and sales of various industrial plastic parts such as food machines, medical apparatus, pharmaceutical apparatus, and machine tools	Aug. 2013
ıfacturing	#3	Manufacturing	Enagic International	Development, manufacturing, and sale of medical and healthcare devices	Feb. 2022
	# 1 Section 1•2	Manufacturing	Ogaki Seiko Co., Ltd.	Manufacturing and sales of honeycomb catalyst converters (exhaust) for automobiles, industrial machinery, and electronic parts	Dec. 2010
	# 1 Section 3	Information and service industry	NTT DATA Engineering Systems Co., Ltd.	Design and production of CAD/Cam for molds	Dec. 2011
Su	# 1 Section 4	Manufacturing	Monozukuri Network Okinawa Inc. (One company)	Human resource development for manufacturing, research and development, and contract processing, engineering	Mar. 2012
pport	# 1 Section 5	Information and service industry	NTT DATA Engineering Systems Co., Ltd.	Development of automated processing systems, etc.	Apr. 2020
faciliti	# 2 Section 1	IT & Prototypes & Development	Digital Design Service Co., Ltd.	Mold design CAD, human resource development	Feb. 2015
es for	# 2 Section 2	Information and service industry	FUTU-RE Co., Ltd.	Development of automatic driving systems	Apr. 2022
forges	# 2 Section 3	Manufacturing	SONY Group Corporation	Vehicle development	Sep. 2020
Support facilities for forges and foundries	# 2 Section 4	Manufacturing	Body Shop Car Manicure Co., Ltd.	Manufacture of FRP automobile parts	Feb. 2020
oundri	# 3 Section 1	Manufacturing	CKK Okinawa Co., Ltd.	Manufacturing and regrinding of carbide drills and endmills	Jan. 2016
ies	# 3 Section 2	Manufacturing	Jowa Co., Ltd.	Manufacturing of machine parts comprised of stainless steel, aluminum, resin, etc. and design/production of press molds	Jan. 2015
	# 3 Section 3	Manufacturing	Emade Co., Ltd.	Manufacture, research and development of electric mobility and related parts	Sep. 2017
	# 3 Section 4	Manufacturing	I-PEX Co., Ltd.	Manufacturing of precision press molds	Apr. 2019

Name		Industry type	Company name	Description of Business	Date of establishment
	1	Manufacturing	Acrorad Co., Ltd.	Manufacturing of semiconductors for radiation detection	Oct. 1999
	2	Manufacturing	Convault Japan Co., Ltd.	Manufacturing and sale of ground-mounted fuel tanks	May 2003
	3	Wholesale	Wako Trading Co., Ltd.	Print processing and wholesale of products such as T-shirts	Feb. 2006
	4	Manufacturing	Ryukyu Awamori Sake Village (Cooperative Association)	Production of traditional Awamori sake through long-term storage and sales of this beverage	Apr. 2011
	5	Manufacturing	NTI Co., Ltd.	Development and manufacturing of carbon nanotubes (CNT) related products and the manufacturing of plastic mold prototypes	Feb. 2013
	6	Wholesale	C & D Co., Ltd.	Wholesale sales of imported furniture, building materials, etc.	Feb. 2013
	7	Engineering Institute	Thomas GK Technical Research Institute Co., Ltd.	Research, development, design, and sales of environmentally-conscious incinerators	Oct. 2013
	8	Manufacturing	Japan Food and Culture Kakehashi Company Co., Ltd.	Manufacturing and sales of processed products derived from domestic agriculture, forests, and marine resources	Jan. 2015
	9	Manufacturing	Kawashima Group Co., Ltd.	Manufacturing of healthy food	Jul. 2015
	10	Manufacturing	SKAN JAPAN Co., Ltd.	Manufacturing and sales of pharmaceutical manufacturing machines (isolators)	Mar. 2016
		Special real estate Ryukyu Kaiun Kaisha Sea Ieasing Transport Company Co., Ltd.		Operation of a 3-temperature zone distributio center	
	11	Warehouse	Ryukkai Logistics Co., Ltd.	Operation of a 3-temperature zone distributio center	Mar. 2017
	12	Manufacturing	BEAC Okinawa Co., Ltd.	Manufacturing equipment for manufacturing, electronic components (flexible printed circuit, boards)	Mar. 2017
	13	Wholesale	Kahalea Canstruction Salas and maintenance of new/		Mar. 2017
_	14	Manufacturing	FMD Co., Ltd. (Okinawa Factory)	Manufacturing of guide wires for endovascular treatment	May 2017
and f	15	Manufacturing INOAC Ryukyu Co., Ltd.		Manufacturing of urethane foam (bedding, furniture, industrial materials, etc.) and related products	Sep. 2017
or sal	16	Electricity industry Okinawa Uruma New Energy Co., Ltd.		Operations of biomass power plants	Oct. 2017
Land for sale/renta	17	Wholesale Suzuki Jihan Automobiles Okinawa Co., Ltd.		Vehicle storage yard and vehicle delivery/ maintenance (commercialization plant)	Nov. 2017
tal		Special real estate leasing	Yoshikawa Transport Co., Ltd.	Sales warehouse rentals	Feb. 2017
	18	Warehouse	Maruyama Logistics Co., Ltd.	Operation of a sales warehouse	Feb. 2017
	19	Manufacturing MIZUTOMI Corporation		Manufacturing of food products (meat, etc.)	Jan. 2018
	20	Road freight transport industry	Okinawa Total Logistics Co., Ltd.	Road freight transport for materials and machine tools, manufacture of reinforced corrugated fiberboards for packaging, and provision of painting services using large printers	Mar. 2018
	21	Manufacturing	Yashio Kenzaikogyo Industries Co., Ltd.	Manufacturing of metal products for construction	Apr. 2018
	22	Wholesale	Seawide Co., Ltd.	Building materials wholesale	Jul. 2018
	23	Manufacturing	Bijuu Co., Ltd.	Manufacturing of confectionery products and contract manufacturing	Aug. 2018
	24	Manufacturing	South Product Co., Ltd.	Manufacturing of fucoidan and health foods	Aug. 2018
	25	Manufacturing	ADO Co., Ltd.	Manufacturing of solenoid valves and flow sensors for equipment used in medical/enviromental analysis	Jan. 2019
	26	Manufacturing	Tiger Global Co., Ltd.	Manufacturing of metalworking products, rotary penetration steel piles (TG piles), and recycled plastic products	Jun. 2019
	27	Warehouse	OTK Co., Ltd.	Operation of a sales warehouse	Mar. 2020
	28	Wholesale	ArnestWing K.K.	Architectural and civil engineering work; building materials wholesale business	Feb. 2021
	29	Warehouse	C&D Inc.	Work related to purchasing, management, and transport of imported furniture, etc.	Feb. 2021
	30	Manufacturing	Sho Setsubi Co., Ltd.	Manufacturing of equipment units	Apr. 2021
	31	Manufacturing	Sanko Co., Ltd.	Manufacturing of plastic materials handling equipment	Mar. 2022
	32	Manufacturing	ASKA Co., Ltd.	Design, manufacturing, and export of equipment for automated assembly lines of automotive parts	Mar. 2022
	33	Wholesale	Kinko Heavy Machinery	Wholesale of construction and mining machinery	Mar. 2022

8 New industrial sites in Okinawa Prefecture

(1) Nakamine & Uezu Districts in Uruma City

■Overview & Location

Uruma City is developing plans for a new industrial zone to secure additional employment opportunities for the population and land for industrial clusters. At the moment, the Nakamine & Uezu districts have been selected as candidate sites as they are poised to become the drivers of economic development and expected to share industrial functions with the Nakagusuku Harbor Shinko District. Surveys and studies aimed at establishing fundamental infrastructure there is currently underway.

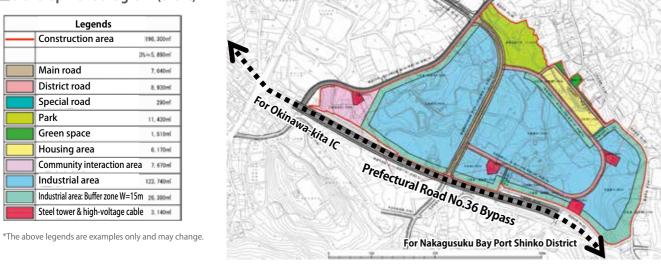
Nakagusuku Bay Port Shinko District Linkage between companies Research institutions ine and Uezu Districts Manufacturing Distribution **Overseas Domestic** companies & companies & **New industries** markets markets in Uruma Working environment Community interactions



Nakamine & Uezu Districts Conceptual Diagram

- 3 minutes to the New Port Area of Nakagusuku Port (around 2km) ■10-minute drive to Okinawa-kita IC (around 4km)
- **■** Development Diagram (draft)

Legends	
Construction area	196, 300ml
	35=5, 890ml
Main road	7, 040mi
District road	8, 930ml
Special road	290ml
Park	11, 430mi
Green space	1, 510mi
Housing area	6, 170mi
Community interaction	area 7, 670ml
Industrial area	123, 740mi
Industrial area: Buffer zone V	V=15m 26, 300ml
Steel tower & high-voltage	cable 3,140ml



■Planned schedule

Project schedule	2021	2022	2023	2024	2025	After
Company invitation		Company	y invitation activities		Handing over to cor in advanced district	
Development plan & project	Р	roject survey & basic des	ign Pr	roject plan & Project app nplementation plan coordination	oroval & Infrastructure de on for replotting (advanced distri	

^{*} All these initiatives and schedules are the tentative and have not vet been finalized. (as of December 2023)

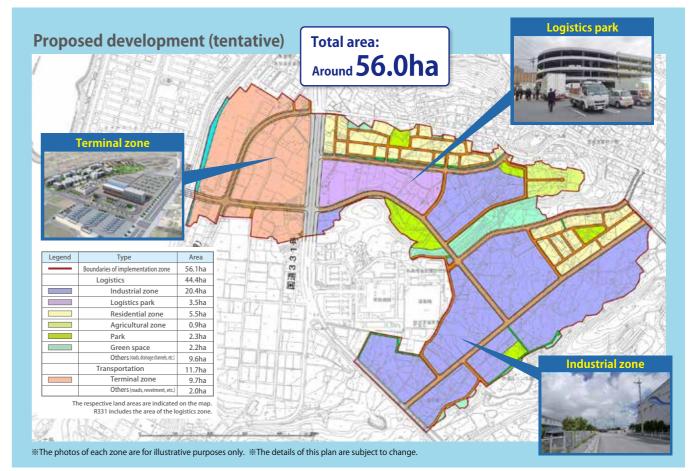
(2) Maezato District, Itoman City

■ Overview and Location Map

The planning area is located about 15 minutes (10.4km) by car from Naha Airport, and the northwest part of the area is adjacent to the existing urban area. National Route 331 Itoman Road runs through it, providing convenient transportation access.







■Planned schedule

Project details	2021	2022	2023	2024	2025	2026	2027	2028
District development project approval				0	Approval			
Construction								
Sale					Schedule for the p	ublic offering for a	oplication 1	Sale

^{*}The above schedule may be subject to change.

About attracting businesses/Section: Industrial Policy Department, Economic and Industrial Affairs Division, Uruma City Office TEL: 098-923-7611

[■] About Infrastructure Planning & Infrastructure Development / Section: Planning Department, Project Promotion Section 1, Uruma City Office TEL: 098-973-5373

^{*1.} Scheduled to sell sequentially from the terminal zone, logistic park, and industrial zone

[■] About attracting businesses/Section: Economic Department, Commerce, Industry, and Fisheries Division, Itoman City Office TEL: 098-840-8137

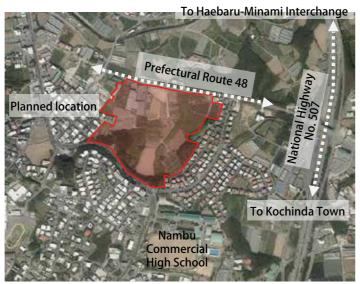
[■] About planning and scheduling / Section: Construction Department, Rezoning Division, Itoman City Office TEL: 098-840-8144

(3) Tomoyose-Higashi area, Yaese Town

Overview and map of location

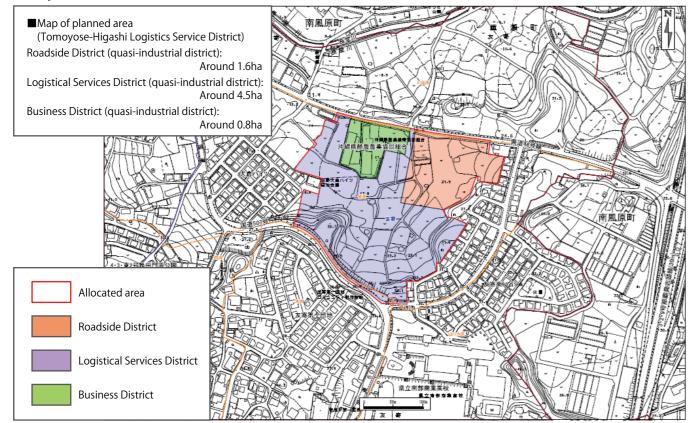
Located next to Prefectural Route 48 and near many major roads including the Naha Airport Expressway (Haebaru-Minami Interchange) and National Highway No. 507, this area in the northeast of Yaese Town couldn't be more conveniently located.

To get the most out of this prime land and vitalize Yaese Town, measures are underway to attract operators of commercial buildings such as retail stores, industrial facilities such as logistics hubs and warehouses, and business facilities such as offices.



2 minutes by car (around 1km) to Haebaru-Minami Interchange

■ Layout (tentative)



■ Planned schedule

Work	2022	2023	2024	2025	2026	2027	2028
Recruitment of companies	Recruitment of compar	nies/application process					
Development plan	Decision of urban planning	Surveying/measure	ement/design/projec	t planning/applicatio	on for permits for dev	elopment, etc./buildi	ng of foundations

^{*}The above schedule is correct at present but has not been finalized. (As of January 2023)

9 Comments from companies that have expanded into Okinawa Prefecture

Olndustry type: Electronic component manufacturing



O1. What led to I-PEX expanding into Okinawa?

We opened our International Management Office Administration Headquarters in Tomiqusuku City in February 2019 to provide support for our overseas sales staff and 17 international companies. In May of the same year, we established "the I-PEX Global Operations, Inc." In January 2020, we opened a factory at the Okinawa Machine Parts and Tooling Industries Promotion Facility in Uruma City. In December 2022, we opened the Okinawa Innovation Center, our third site.

OExpansion into Okinawa: February 2019 OLocation: Tomigusuku City, Uruma City

Q2. Why did you choose Okinawa?

We chose Okinawa because it has a well-developed logistics and air transport network because of its tourism and a large number of multilingual personnel proficient in English and Chinese. There are also many industrial education institutions producing 3,000 prospective engineers every year, which gives us an advantage in securing young, talented personnel.

Q3. What message would you give to companies who are considering setting up in Okinawa?

The Okinawa prefectural government and the Japanese government's Okinawa General Bureau provide extensive support to promote the manufacturing industry, and there are various advantages for companies that take on new initiatives. There are opportunities to connect with companies in the prefecture and great potential for new discoveries and fresh business ideas.



FMD Co., Ltd

Olndustry type: Medical devices

OExpansion into Okinawa: February 2018 OLocation: Uruma City

Q1. What led to FMD expanding into Okinawa? Producing guidewires requires a large workforce, so securing personnel is essential for business expansion. However, we could not hire as many people as we wanted at our existing sites, and we were considering expanding to include overseas locations. In 2016, we attended a seminar to attract companies to Okinawa and decided to establish a site here because there are a lot of young workers here and it's a good location from the perspective of BCP.

Q2. Why did you choose Okinawa? We chose Okinawa because of how easy it is to hire young talent, its incentive program and its proximity to other Asian countries. With markets expanding into Southeast Asia and China, the former Special Free Trade Zone of Uruma City, where we established our Okinawa site, was an excellent base for overseas exports.

Q3. What initiatives do you want to pursue in the future at your Okinawa location?

Part of our production process is currently carried out at our Aichi factory, so we plan to expand our Okinawa site so that in future we can do all of our production at our Okinawa factory.



NanoSystem Solutions, Inc.

Olndustry type: Semiconductor manufacturing equipment OExpansion into Okinawa: April 2015 OLocation: Uruma City

Q1. What led to NanoSystem Solutions expanding into Okinawa?

When we started developing laser processing systems, we moved our head office here from Tokyo using the Okinawa New Industry R&D Support Project. Our customers are located mainly in Kyushu, Taiwan, China and other parts of Asia. In Okinawa, we have a geographical advantage that allows us to offer services and support to customers from Japan and overseas in the same way as if we were providing it from the Tokyo metropolitan area.

Q2. Why did you choose Okinawa? Okinawa has an ideal environment for startups. They offer factories for rent, capital loan schemes, business grants, and transportation subsidies. The Okinawa prefectural government reached out to startups with business plans that were not attracting attention in metropolitan areas.

Q3. What message would you give to companies who are considering setting up in Okinawa?

The climate is consistent without much variance in temperature throughout the year, which helps to keep cleanroom operating costs low and makes it easy to schedule production and shipments. Okinawa is also a well-known area, which adds to our appeal among customers throughout Asia.

[■] Inquiries about recruitment of companies: Planning and Finance Division, General Affairs Department, Yaese Town Hall (TEL 098-998-2668)

Inquiries about urban planning: Urban Development Division, Economic Affairs and Construction Department, Yaese Town Hall (TEL 098-998-6989)

10 An aviation-related business cluster focused on maintenance, the first in Japan.

(1) Initiatives for the Creation of an Aviation-related Industry Cluster

Okinawa Prefecture aims to create an aviation-related industry cluster centered on the first domestic aircraft maintenance business, leveraging its advantages such as proximity to Asia, which is expected to see increased demand for air transportation as a result of global economic growth.

As the first step of these efforts, Okinawa Prefecture established an aircraft maintenance facility at Naha Airport which will serve as the starting point for the aviation-related industry cluster. MRO Japan Co., Ltd. has moved into this facility, and as a core company of the aviation-related industry cluster, it is expected to bring economic and employment benefits.

Diverse demand deriving from aircraft maintenance is anticipated, including for maintenance of equipment and engines used on aircraft, etc., storage and distribution of parts, maintenance-related consulting, research and development, and training of personnel engaging in aviation-related industries, etc. To meet this foreign and domestic demand, Okinawa Prefecture is working to recruit companies and train personnel based on its action plan for establishing an aviation-related industry cluster.



Okinawa Prefectur Aviation-Related Industry Cluster





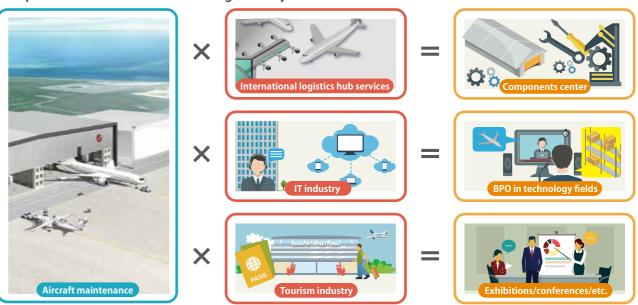
Maintenance of aircraft (Large dock inside the aircraft maintenance facility, MRO Japan Co., Ltd.)

Basic strategy 1 Basic strategy 2 **Development and integration of aircraft** Increased competitiveness via cooperation maintenance starting from MRO industry with related industries ✓ Parts center ✓ BPO technology ✓ Ancillary reparation and maintenance ✓ Parts production with 3D printer (Interior parts etc.) ✓ Use of international distribution hub ✓ Use of drones and others Basic strategy 3 Enhancing training and service of personnel in aviation-related industries ✓ Attracting aviation-related exhibitions ✓ Cooperation with educational facilities ✓ Review and support of personnel in aviation-related industries

(2) Aviation-related businesses leverage Okinawa's strengths

Okinawa offers a variety of advantages to companies doing business there, including tax incentives in the international logistics industry zone, proximity to the center of demand in Asia, and an abundant workforce. Furthermore, companies can expect to take advantage of Naha Airport's function as an international logistics hub, as well as partnerships with IT companies clustering in the area, etc.

■Examples of Coordination with Existing Industry

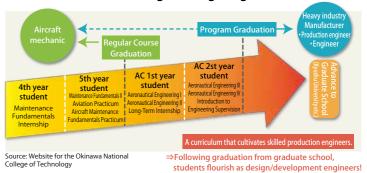


(3) About Aviation-related Personnel Training Initiatives in Okinawa

The National Institute of Technology, Okinawa College established an Aviation Engineer Program in 2015, and is working to educate talent capable of contributing to aviation-related industries. As of March 2020, 61 individuals have completed the course and secured employment with aviation companies or companies specializing in engine design and aircraft maintenance, etc.

Additionally, there have been cases of graduates of Okinawa universities, technical high schools, and regular high schools securing employment with maintenance companies.

■ Outline of Aviation Engineering Program



(4) About the Okinawa Aviation Industry Cluster Promotion Association

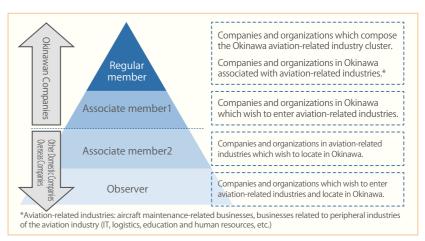
Okinawa Prefecture collaborated with foreign and domestic companies to found the Okinawa Aviation Industry Cluster Promotion Association with the goal of promoting aviation-related industries in order to create a cluster with a concentration of aviation-related industries, including peripheral industries, centered on aircraft maintenance, and began recruiting members in October 2019. 23 members have participated as of the end of March 2024.

[Initiatives]

- Disseminating information via digital newsletters and websites, etc.
- Efforts to facilitate improvements in productivity and competitiveness through collaboration by companies
- Publicity and promotional activities to encourage development of sales channels
- Initiatives to train and secure personnel required by aviation-related industries
- Encouraging companies entering aviation-related industries

Joining this association is free of charge. For details on applying and registered members, please refer to the website on the right (see QR Code).





11 The IT industry in Okinawa



ResorTech Okinawa

ResorTech Okinawa is a suite of initiatives in Okinawa for social and economic DX to contribute to the realization of a digital society. It spearheads various measures, including the promotion of collaboration between IT and other industries.

Website

This website provides useful information for companies seeking to digitalize or adopt DX, including examples of cutting-edge projects in Okinawa and details on support and events.









ResorTech EXPO in Okinawa Largest IT & DX Trade Fair in Okinawa

It's an international trade fair with participation by many companies from both inside and outside of Okinawa, and from overseas designed to exhibit solutions, hold business matching meetings, DX-related seminars, and many other programs.



208 companies and organization ■Visitors(including online visitors)

■ Reverse business negotiations

ernments, and industrial organizati

mpanies that exhibited in the trade fa











Okinawa Arena



ResorTech EXPO in Okinawa Executive Committee Secretariat (At the IT Innovation and Strategy Center Okinawa)

ResorTech EXPO resortech@isc-okinawa.org



Industlink, our service for connecting other industries with Okinawa-based IT companies, provides companies with support for implementing DX, including researching and comparing IT solutions to solve issues faced by the company. You can also request a consultation through the Industlink website.









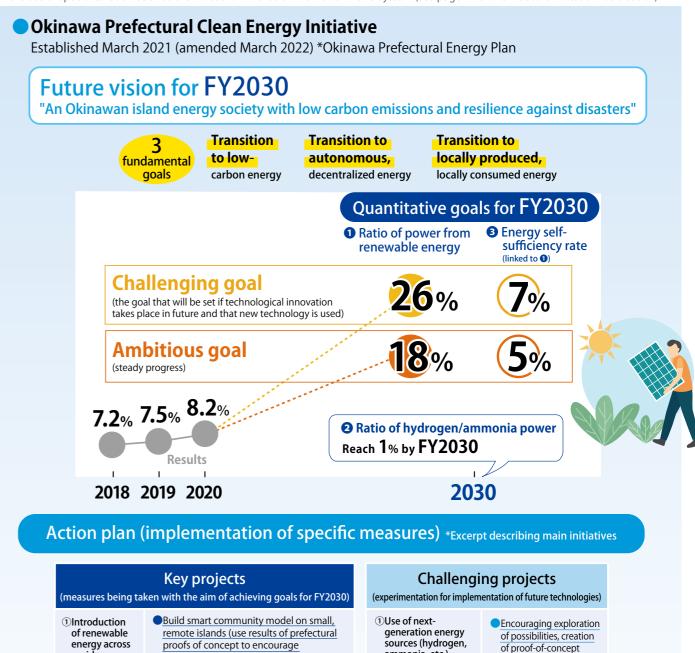
ICT Industry Support Guide

Here you can find helpful information for starting an IT or digital-related business or setting up a new site here, including Okinawa's support systems and extensive infrastructure that supports IT business and industry DX.



12 Okinawa's energy policy for creating a carbon-free society by FY2050

To play its part in building a carbon-free society in FY2050, Okinawa will promote the expansion of clean energy facilities while encouraging the use of special taxation such as the Industrial Innovation Promotion Zone System (see page 21 of the Industrial Location Guidebook).



proofs of concept to encourage a wider area adoption of projects) Further introduction of biomass Wider adoption of wind power Wider adoption of solar power at farms ports, etc.

2 Expansion of locally consumed renewable energy

(3) Wider use of

natural gas

Promotion of model for third-party ownership of solar power Wider adoption of storage cells, etc Wider use of soluble natural gas

4 Further popularization

 Promotion of fuel transition by industries, etc. Better conditions for EV usage Use of EV-based energy management system

②Promotion of development of sources such as marine renewable energy

3 Creation of smart cities

Building models to solve social issues. centering on energy management system

projects, etc.

Promotion of

Building hydrogen and

ammonia suppl frameworks

development and

renewable energy

practical use of marine

Inquiries

Industrial Policy Division TEL 098-866-2330 FAX 098-866-2440

^{*}Source: Brochure by Industrial Policy Division, Okinawa Prefectural Government (FY2022 edition)

13 Okinawa Prefecture's bio industry

Building a world-class glocal community

Okinawa Biocommunity



Community

Certification

As the only prefecture in Japan with a subtropical oceanic climate, Okinawa has among the greatest biodiversity in Japan, particularly in marine life, providing an abundance of resources for the bio industry.

In December 2022, Designated by the Japanese government as a Regional Bio-Community in recognition of its global importance in the bio realm due to its abundant bio resources and its physical location, which is suited as an Asian hub.

Okinawa Prefecture's biocommunity works together with major Japanese bio organizations, including global biocommunities such as BiocK (Biocommunity Kansai) and GTB (Greater Tokyo Biocommunity), to

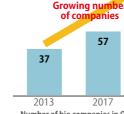
provide support for research, technology and product development, along with information sharing and matching services.

Incubation facilities

Olncubation facilities such as Okinawa Health Biotechnology Research & Development Center and Okinawa Biotechnology Business Support Center carry out cutting-edge research and development using biotechnology.

Inquiries: Okinawa BioCommunity office 098-982-1100







Website: https://okibic.jp/

Initiatives to promote bio industry

Support and personnel development for research, development, commercialization, etc. Inqu

Research, development and business support

Olnitiatives to promote commercialization in the bio industry

Support (subsidies) for research and development by current and prospective bio companies

○Bio-Related Industry Promotion Support Project

Support for matching through bio communities and solving problems (fund procurement, sales route discovery, etc.)

Inquiries: Manufacturing Promotion Division, Department of Commerce, Industry and Labor 098-866-2337

Development of advanced personnel for the bio field

OHealth and Medical data science personnel training project

Bio-Informatics personnel training program (29 classes in 2023) was provided to cultivate individuals capable of actively participating in drug discovery, commercialization of health food, and many other fields. Target: Working adults, researchers, and students in Okinawa Prefecture

Data processing and statistics analyses using Excel

Learn about cases and applied technology of bio-informatics

Life sciences, information sciences,

Health foods

Inquiries: Okinawa Prefecture Health Industry Association TEL: 098-975-6230

Website: http://www.kenshoku-oki.com/

OPlatform to support companies in strengthening their brand power

This platform helps health food companies in Okinawa to find strategic, cross-sectional solutions to issues they face in areas such as functionality research, marketing, product development and exploring sales routes.





To qualify for this certification, the certifying body must be satisfied that the product has functional value, is safe, and possesses emotional value unique to Okinawa.



Building an industry hub centering on the health and medical fields

Inquiries: Manufacturing Promotion Division, Department of Commerce, Industry and Labor 098-866-2337

- OLocated centrally among East Asia countries with its own airport, Okinawa is a prime hub for cutting-edge medical businesses such as regenerative medicine, and has the potential to become a bio-hub for the health and medical fields.
- Okinawa Prefecture is working to build an industry hub centering on the health and medical fields to meet potential future demand.









14 Research Institutes in Okinawa

Okinawan research institutes such as the Okinawa Industrial Technology Center and the Okinawa Biotechnology Business Support Center are located in the Uruma/Okinawa district, an international logistics hub. Various other research institutes are loated within the University of the Ryukyus, which is within a 30-minute drive. We support businesses in the area through applied research, human resources training, and the provisions of scientific and technological infromation based on an organic collaboration with the insittutions.

	Name	Location	Main Business or Area of Research	TEL	QR
	Okinawa Industrial Technology Center		Providing various technical services to support the resolution of technical issues and product development for companies located in Okinawa. Conducts experimental research for chemistry, food, ceramics, and machinery and metals.	098-929-0111	
	Okinawa Mold Technology Institute		Trains engineers, provides equipment, and conducts experimental research relating to molds	098-929-0280	
Okinawa	Okinawa Health Biotech- nology Research & Development Center	Uruma City	Incubation facility where companies can utilize research equipment to conduct bio health related research Helping to turn research results using biotechnology into businesses and products.	098-923-1768	0220 0420 0420
	Okinawa Biotechnology Business Support Center			098-934-8435	
	Okinawa Life Science Research Center		Conducts advanced research and development for pharmaceuticals and food with health-promoting benefits, utilizing the regional characteristics and biological resources of Okinawa(Satisfies physical containment (P2) safety requirements)	098-982-1060	
University	Molecular Life Science Research Facility		Functional Genomics; Molecular Biotechnology; Environmental and Biological Information; Vaccinology and Vaccine Immunology; and Molecular Microbiology	098-895-8943	
of the	Center for Research Advance- ment and Collaboration	Nishihara Town	Research and development, and collection and provision of information on analytics/measurement technologies	098-895-8967	回 (2) (2) (3) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4
Ryukyus	University of the Ryukyus Center for the Promotion of Industry-Academic- Government Collaborations		The University of the Ryukyus research activities include supporting research and development with non-affiliated institutions outside the university, supporting the protection and utilization of intellectual property, and supporting enterprise.	098-895-8031 098-895-8597	

Okinawa Institute of Science and Technology **Graduate University (OIST)**

The Okinawa Institute of Science and Technology Graduate University is a graduate university offering world-class research and educational standards in the field of natural sciences. It was established in November 2011, after receiving approval from the Ministry of Education, Culture, Sports, Science and Technology to establish an incorporated educational institution, and opened its doors in September 2012. For educational and research activities, interdisciplinary research projects that combine the fields of neuroscience, molecular, cellular, and developmental biology; mathematical and computational sciences; environmental and ecological sciences; physics; chemistry, and engineering and applied science are being carried out. It is anticipated that a cluster of intellectual industries will be formed around the facility by attracting corporate research institutes and venture companies.

National Institute of Technology, Okinawa College

The National Institute of Technology, Okinawa College (NIT Okinawa) comprises four departments: Mechanical Systems Engineering, Information and Communications Systems Engineering, Media Information Engineering, and Bioresources Engineering. Through five years of consistent education, the college nurtures creative and practical engineers who can contribute to society with a highly humane, ethical, and international outlook in addition to expertise and technical training. With its solid educational system, NIT Okinawa is contributing to industrial growth in Okinawa through training programs and technology exchange/consultation opportunities in collaboration with local governments and industries.





Details regarding incubation facilities, etc.



Okinawa Health Biotechnology Research & Development Center

The Okinawa Health Biotechnology Research & Development Center is an incubation facility that conducts research and development regarding health foods and pharmaceutical drugs, with the purpose of promoting industrial development in Okinawa.

Rental lab

Area (m):

20.32m²~167.74m² Inquiries:098-934-8435 Rent (monthly): ¥2,160 per m Tenancy period: 5 years in principle

Number of rooms: 16

Main support

· Explanations on operating equipment, technical consultations

Advice on development of health food products and technical elements of ingredient analysis

Support for commercialization, advice on product development

Okinawa Health Biotechnology Research & Development Center offers a variety of equipment that Main machinery

and instruments

Analysis

organizations can use to carry out research and development or improve their production technology. (Tax exemption for machine usage fees available) Nuclear magnetic resonance apparatus, liquid chromatography quadrupole mass spectrometer, gas chromatography-mass spectrometer, time-of-flight tandem mass spectrometer, DNA sequencer, amino

Proof-ofconcept equipment

Jar fermenter (90L, 600L), disk-type centrifugal separator, sterilizer, powder sterilization device, coarse grinder, pneumatic pulverizer, fine grinder, low-temperature dryer, etc.



Okinawa Bio Industries Center

Okinawa Bio Industries Center is a post incubation facility that offers support to businesses that are approaching the commercialization of research development and research results made using biotechnology, and we aim to further develop biotechnology related industries in Okinawa.

Rental lab

Area (m): 34m~232m Rent (monthly): ¥2,400 per m Inquiries: 098-923-1768 Tenancy period: no limit

Number of rooms: 31

Main support

Okinawa Bio Industries Center provides various forms of support through its industry-academiagovernment collaboration network.

Advice from experts about matters such as practical use and exploration of sales routes

Use of equipment

Okinawa Health Biotechnology Research & Development Center has analysis equipment on site for organizations to use. (Organizations may be eligible for a fee reduction or exemption.)



Okinawa Life Science Research Center

Number of rooms: 16

The Okinawa Life Science Research Center is a rental lab with the purpose of promoting and industrializing Okinawan technology in bio/life sciences that coordinates research and development with venture enterprises and research institutions, that has is the first P2 level facility for commercialization in the prefecture.

Rental lab

Area (m²):

60.75m²~243m² Rent (monthly): ¥2,404 per m

Inquiries: 098-982-1060 Tenancy period: less than 1 year (renewable)

Main support

entrepreneurs Support for

companies

Support for

• Okinawa Life Science Research Center provides various forms of support for companies relocating to Okinawa, including support for entrepreneurs who have relocated to Okinawa, support for promotional activities, and matching with potential partners.

• 25% reduction of room rate for small and medium enterprises that have been in business for less than five years. *Conditions apply

Use of equipment

Automated incubators, thermostatic shaking incubators, high-speed refrigerated centrifuges, centrifugal evaporators, microchip electrophoresis equipment, quadrupole mass spectrometers, pulse field electrophoresis equipment, low pressure chromatography, digital PCR, next-generation sequencer systems, animal testing facilities (with individual animal breeding control units), etc.

Details regarding incubation facilities, etc.



Okinawa Institute of Science And Technology Graduate University (OIST)

Okinawa Institute of Science And Technology Graduate University (hereinafter referred to as OIST) aims to contribute to Okinawa's autonomous development and improving global science and technology through the implementation of internationally exceptional education and research regarding science and technology. Their innovation square/incubator aims to be a facility where entrepreneurs from OIST and anywhere from both Japan and the world, can collaborate with preexisting businesses and investors, to help realize innovation and visions regarding the ecosystem.

Rental lab

Area (m): 20m~25m Rent (monthly): ¥7,080~84,000

*You can rent by room, or by desk or bench *Membership fees not included

*Organizations must sign up for membership to

Inquiries:incubator-help@oist.jp

Facility/service fee list

Type	Monthly
Exclusive desk	¥ 7,080
Exclusive office (20m²)	¥ 51,200
Lab bench	¥ 22,200
Exclusive lab (25m²)	¥ 84,000
Membership fee (per individual)	¥ 2,500



Shared facilities and equipment

- Shared research equipment (refrigerators, culturing) equipment, centrifugal separators)
- Meeting rooms for up to 8 people
- (Zoom conference equipment, projector, screen)
- Event space for up to 25 people (40m²)
- · Conference rooms in OIST Conference Center Access to event space (additional usage fee applies)
- Wi-Fi, multifunction printers
- Soundproofed phone booths
- Shared kitchen
- Parking area

Services for members

- Access to members' and investors' network
- Participation in entrepreneur development events held
- Access to the café and convenience store on campus
- · Access to OIST's shared equipment (additional usage fee applies)
- Registration
- Posting on OIST website
- Access to experts for patenting, funding and staffing

University of the Ryukyus Center for the Promotion of **Industry-Academic-Government Collaborations**

University of the Ryukyus' research activities include support for research and development by outside organizations (such as those in the private sector), support for protection and use of intellectual property, and support for companies. The purpose of this work is to contribute to regional development and vitalization of the university's education, research and development activities.

- 1) Use of the building for industry-academia-government collaborations: 1,570 yen per m² per month (including utilities)
- Office area only: 11 rooms, 17-66m² Laboratories: 2 rooms, 10.5m², 21m²
- 2) General regional revitalization research building:
 - 1,620 yen per m2 per month (excluding utilities)

Office area only: 11 rooms, 21-42m² Laboratories: 2 rooms, 20m², 41m² Both buildings are for industry-academia-government collaboration activities conducted at University of the Ryukyus, and are available for joint research between outside organizations such as private companies and faculty and other parties affiliated with the university (including students) or for application of research results

*Application period for FY2024 has closed